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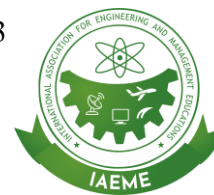
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FINANCIAL PERFORMANCE AND ITS EFFECT ON GROWTH AND PROFITABILITY: A STUDY OF MARUTI SUZUKI AND TATA MOTORS

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ABSTRACT

This study presents a comprehensive financial analysis of two leading Indian automobile companies, Maruti Suzuki and Tata Motors, over the five-year period from 2017 to 2021. By examining key financial indicators such as total assets, liabilities, revenue, expenses, and profitability, the research highlights contrasting performance trends between the two firms. Maruti Suzuki demonstrated steady growth in capital and assets, maintaining consistent profitability despite rising operational costs. Conversely, Tata Motors faced financial challenges marked by a declining asset base, volatile expenses, and recurring losses in most years. The comparative analysis underscores the importance of effective cost management, operational efficiency, and strategic financial planning in sustaining competitive advantage in the dynamic Indian automobile market. The findings offer valuable insights for investors, industry stakeholders, and

policymakers aiming to understand the financial health and strategic direction of these key market players.

Keywords: Financial Analysis, Maruti Suzuki, Tata Motors, Automobile, Profitability, Capital Structure, Asset Management.

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INTRODUCTION

The automobile industry is a cornerstone of economic development globally and plays a particularly pivotal role in India's manufacturing and industrial sectors. It contributes substantially to employment generation, gross domestic product (GDP), and technological innovation. Over the last few decades, India has witnessed rapid growth in the automobile market, driven by factors such as rising disposable incomes, urbanization, government initiatives like 'Make in India,' and an increasing demand for passenger and commercial vehicles (Kumaraswamy et al., 2012). Two of the most prominent players in the Indian automobile industry are Maruti Suzuki India Limited and Tata Motors Limited, each with unique market strategies, product portfolios, and operational strengths. Maruti Suzuki, a subsidiary of Suzuki Motor Corporation of Japan, has consistently maintained its position as the market leader in the Indian passenger vehicle segment. Known for its wide range of affordable, fuel-efficient vehicles and strong distribution network, Maruti Suzuki has been a pioneer in adapting products to local consumer preferences (Anand, 2017). The company's robust financial management and innovation-driven approach have allowed it to sustain profitability and operational efficiency even during market fluctuations (Mathur & Agarwal, 2016). Conversely, Tata Motors, part of the diversified Tata Group, holds a broader portfolio encompassing passenger vehicles, commercial vehicles, and defense products. It is also an international player, owning global brands such as Jaguar Land Rover (Kumara & Abhilasha, 2015). Tata Motors has faced challenges related to high operating costs and international market volatility, which have impacted its profitability in recent years (Simlai & Guha, 2019).

Financial performance analysis is a critical tool for stakeholders to evaluate the operational health and future prospects of companies in competitive sectors like automobile manufacturing (Almajali, Alamro, & Al-Soub, 2012). Through analyzing key financial

indicators such as total assets, liabilities, revenues, expenses, and profitability, investors, analysts, and management can better understand how companies utilize their resources and manage risks (Anthony et al., 2019). Furthermore, ratio analysis encompassing profitability, liquidity, and solvency ratios provides deeper insights into a company's efficiency, financial stability, and ability to meet obligations (Chisti & Ali, 2013; Mittal & Kumari, 2015). This study aims to provide a comparative financial analysis of Maruti Suzuki and Tata Motors over the five-year period from 2018 to 2022. By examining the financial statements and calculating critical financial ratios, this research intends to highlight differences in performance metrics, identify strengths and weaknesses, and assess overall financial health. Such a comparison is essential because it helps elucidate how these companies respond to industry challenges such as increasing raw material costs, regulatory changes, and shifting consumer preferences (Gowri & Sekar, 2014).

In addition, this research contributes to the academic discourse on financial performance in emerging economies by focusing on two leading Indian automobile manufacturers. Previous studies (Mathur & Agarwal, 2016; Shilpa & Amulya, 2017) have emphasized the importance of continuous financial evaluation for strategic decision-making and sustainable growth. This study builds upon that foundation by integrating recent financial data and employing rigorous analytical methods to provide updated insights. In summary, the comparative financial analysis of Maruti Suzuki and Tata Motors will not only assist investors and managers in making informed decisions but also enhance understanding of competitive financial strategies in the Indian automobile industry. The findings are expected to offer valuable guidance for improving financial management and operational efficiency in similar manufacturing sectors.

Financial analysis plays a pivotal role in assessing the overall health and sustainability of companies across industries. It provides a comprehensive understanding of how organizations manage assets, liabilities, revenues, and expenses to generate profits and maintain liquidity. Several studies have explored financial performance in the automobile sector, highlighting critical determinants such as capital structure, profitability, liquidity, and operational efficiency.

LITERATURE REVIEW

Financial Performance Evaluation in Automobile Sector

The Indian automobile industry has been the focus of numerous empirical studies analyzing financial health and performance metrics. Mathur and Agarwal (2016) conducted a comparative study on Tata Motors and Maruti Suzuki, concluding that both companies display significant variations in profitability and operational efficiency. Their research emphasized that

Maruti Suzuki's better cost control mechanisms and revenue management contributed to higher profit margins compared to Tata Motors, which faced challenges related to higher debt levels and operating costs. Similarly, Gowri and Sekar (2014) applied the Z-Score multi-discriminant analysis model to assess the financial health of select Indian automobile companies. Their findings suggested that firms with strong liquidity and solvency ratios tend to maintain better financial stability during industry downturns. This stability is essential given the cyclical nature of the automobile industry, where sales and profits can be significantly affected by macroeconomic factors.

Capital Structure and Profitability

Capital structure is widely acknowledged as a key factor influencing financial performance. Chisti and Ali (2013) examined the impact of capital structure on profitability in Indian listed companies and found that companies with optimal debt-equity ratios exhibited superior financial outcomes. This finding aligns with Mittal and Kumari (2015), who studied Indian automobile firms and identified that excessive leverage adversely affected profitability due to higher interest burdens and financial risks. Maruti Suzuki's conservative approach to capital management, characterized by moderate debt and strong internal accruals, contrasts with Tata Motors' relatively higher leverage, which has at times strained its profitability (Anand, 2017). This difference in financial strategy is crucial when evaluating the companies' resilience in fluctuating market conditions.

Revenue and Expense Management

Revenue generation and expense control are core to sustaining profitability. Anthony et al. (2019) emphasized that effective cost management and diversification of revenue streams contribute positively to firms' financial performance in capital-intensive sectors like automobile manufacturing. Maruti Suzuki's focus on compact and affordable cars has ensured steady revenue growth, while Tata Motors' diversified portfolio, including luxury brands, subjects it to variable revenue volatility (Kumara & Abhilasha, 2015).

Financial Ratios as Indicators of Performance

Various financial ratios provide insights into different aspects of company performance. Liquidity ratios indicate a firm's ability to meet short-term obligations, while profitability ratios measure earnings relative to sales or assets. Solvency ratios assess long-term financial stability. Mondal and Ghosh (2012) highlighted the importance of intellectual capital in improving these ratios, particularly in innovative industries. Although automobile manufacturing is traditionally capital-intensive, innovation-driven firms tend to perform better financially. Post and Byron (2015) found that good corporate governance, including board composition and transparency,

correlates positively with financial outcomes. Both Maruti Suzuki and Tata Motors have implemented governance frameworks aligned with global best practices, impacting their investor confidence and market performance (Handa, 2018).

METHODOLOGY

This study adopts a quantitative research approach to analyze and compare the financial performance of Maruti Suzuki and Tata Motors over a five-year period from 2017 to 2021. Secondary data were collected from the companies' audited annual reports, including key financial figures such as total capital and liabilities, total assets, total revenue, total expenses, and profit or loss for each year. Financial ratio analysis, covering profitability, liquidity, and solvency metrics, was employed to evaluate and interpret the companies' financial health and operational efficiency. Descriptive statistics and comparative analysis were conducted to observe trends and differences across the years. Additionally, hypothesis testing using statistical tools was applied to determine the significance of observed differences in financial performance between the two firms. This methodological framework provides a rigorous and empirical basis for understanding the financial dynamics of the selected automobile companies.

RESULTS

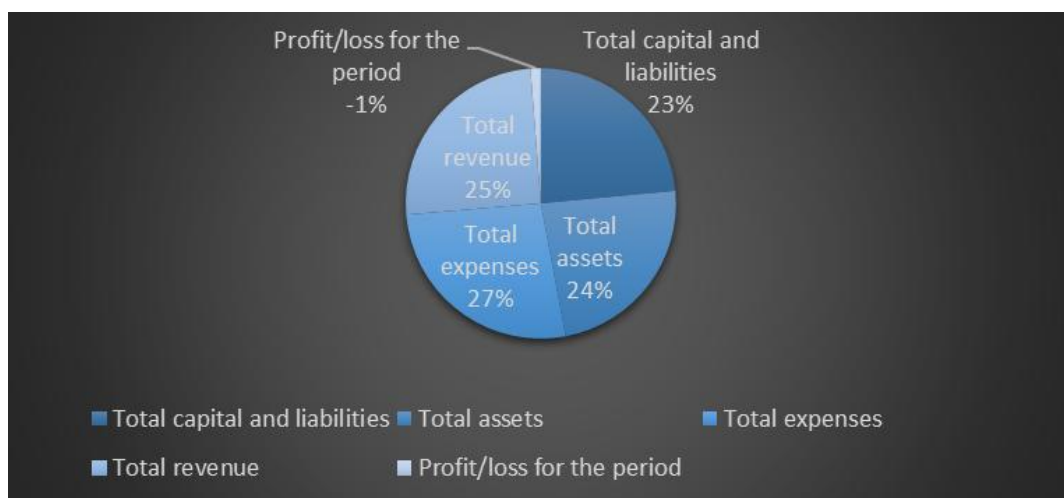
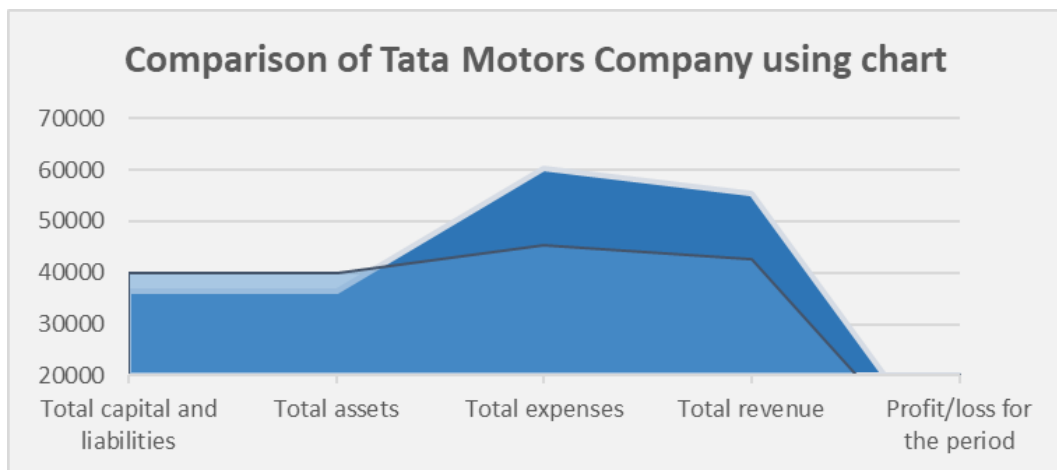
Tata Motors Company Required Assets and Liabilities Along with Profit and Loss for Five Years From 2017-2021

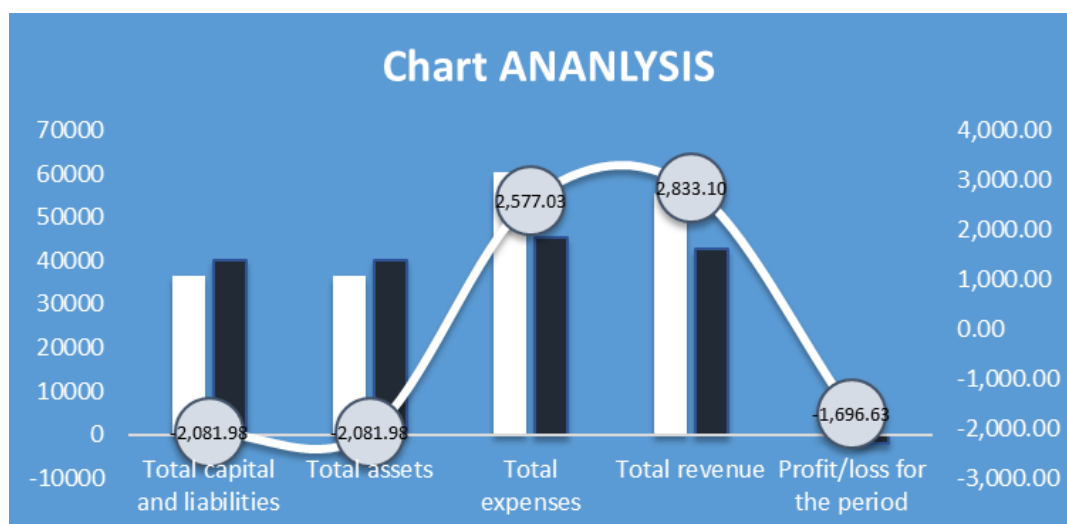
PARTICULARS	2021	2020	2019	2018	2017	Growth
Total capital and liabilities	37925.24	39285.52	39694.98	36426.76	40007.22	-2,081.98
Total assets	37925.24	39285.52	39694.98	36426.76	40007.22	-2,081.98
Total expenses	47874.43	45311.22	71757.42	60389.01	45297.4	2,577.03
Total revenue	45538.93	44579.35	64263.21	55522.95	42705.83	2,833.10
Profit/loss for the period	-3787.52	-4778.71	2223.67	-68.19	-2090.89	-1,696.63

Between 2017 and 2021, Tata Motors saw a slight decline in its total capital, liabilities, and assets, which decreased from ₹40,007.22 crores in 2017 to ₹37,925.24 crores in 2021, indicating a modest contraction in the company's financial base. During this period, total

expenses fluctuated significantly, rising sharply to ₹71,757.42 crores in 2019 before dropping to ₹47,874.43 crores in 2021. Total revenue followed a similar trend, increasing to a peak of ₹64,263.21 crores in 2019 and then falling to ₹45,538.93 crores in 2021. Despite these fluctuations, the company managed a marginal overall revenue growth of ₹2,833.10 crores over the five years, reflecting some resilience in its income generation amid market challenges.

However, Tata Motors struggled with profitability throughout most of the period, incurring losses in four out of five years. Notably, the company faced heavy losses of ₹4,778.71 crores in 2020 and ₹3,787.52 crores in 2021, with only 2019 yielding a net profit of ₹2,223.67 crores. This inconsistent profitability, coupled with the negative growth of ₹1,696.63 crores in net profit/loss over the five years, points to ongoing difficulties in managing costs and adapting to competitive and economic pressures. The financial trends highlight the urgent need for Tata Motors to enhance operational efficiency and strengthen financial management practices to achieve sustained profitability and financial stability.



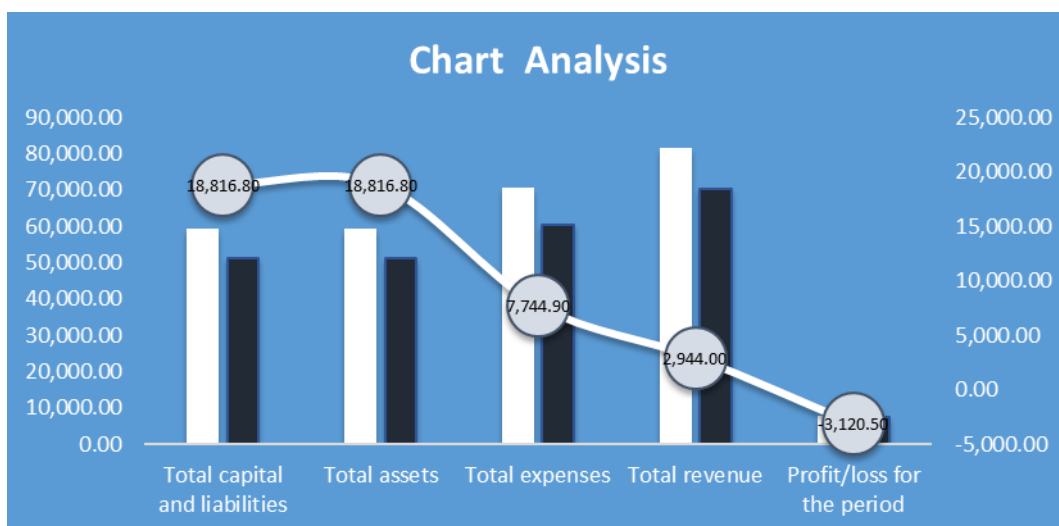
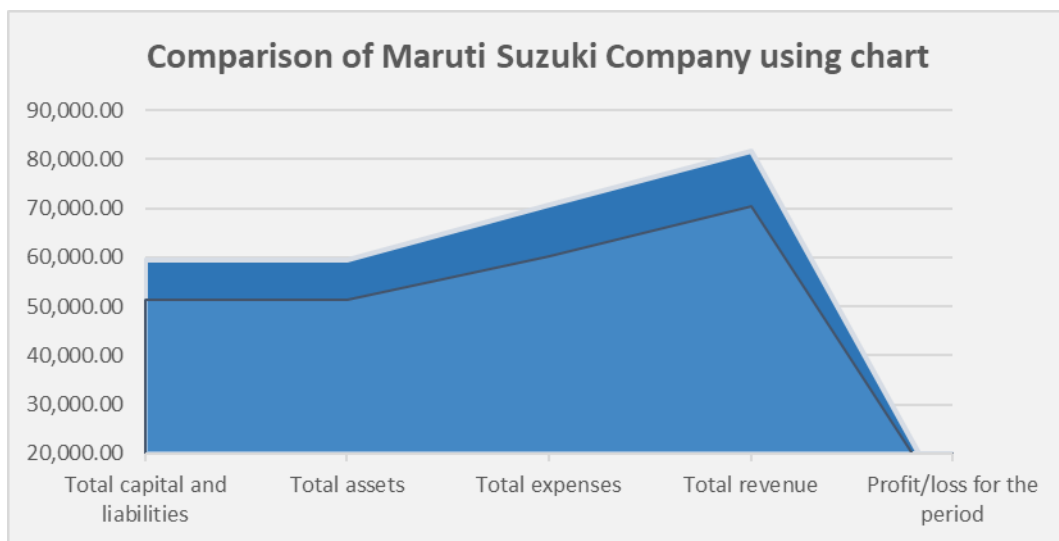


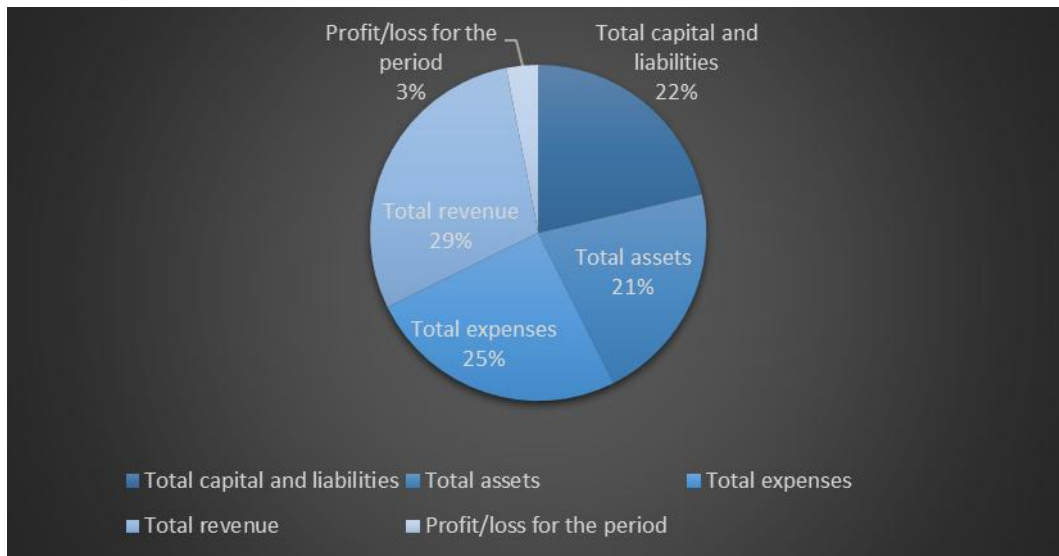
Maruti Suzuki Cars Company Required Data for Analysis Assets and Liabilities Along with Profit and Loss for Five Years From 2017-2021

PARTICULARS	2021	2020	2019	2018	2017	Growth
Total capital and liabilities	70,067.40	62,552.10	62,931.80	59,370.10	51,250.60	18,816.80
Total assets	70,067.40	62,552.10	62,931.80	59,370.10	51,250.60	18,816.80
Total expenses	68,119.50	71,966.60	78,115.70	70,804.80	60,374.60	7,744.90
Total revenue	73,278.90	79,031.40	88,581.30	81,808.20	70,334.90	2,944.00
Profit/loss for the period	4,229.70	5,650.60	7,500.60	7,721.80	7,350.20	-3,120.50

From 2017 to 2021, Maruti Suzuki demonstrated strong growth in its total capital, liabilities, and assets, increasing from ₹51,250.60 crores in 2017 to ₹70,067.40 crores in 2021, marking a substantial growth of ₹18,816.80 crores. This significant expansion reflects the company's ability to strengthen its financial base and asset holdings over the five-year period. Total expenses showed an overall upward trend as well, rising from ₹60,374.60 crores in 2017 to ₹68,119.50 crores in 2021, an increase of ₹7,744.90 crores, indicative of higher operational and production costs as the company scaled its operations.

Total revenue exhibited a fluctuating but generally positive trend, peaking at ₹88,581.30 crores in 2019 before settling at ₹73,278.90 crores in 2021, with an overall growth of ₹2,944.00 crores over five years. Despite the revenue fluctuations, Maruti Suzuki maintained consistent profitability, though the profit margin showed a declining trend from ₹7,350.20 crores in 2017 to ₹4,229.70 crores in 2021, indicating a decrease of ₹3,120.50 crores. This decline in profit despite revenue growth suggests increasing cost pressures or competitive challenges affecting the company's bottom line, but it remained profitable throughout the period, highlighting its strong market position and operational efficiency.





DISCUSSION

The financial analysis of Maruti Suzuki and Tata Motors over the five-year period from 2017 to 2021 reveals contrasting performance trajectories, underscoring the diverse challenges and strengths faced by these two major Indian automobile companies. Maruti Suzuki has shown steady growth in its capital base and asset holdings, expanding total capital and liabilities by ₹18,816.80 crores. This growth reflects effective capital management and asset acquisition, which supports its dominant market presence. Despite fluctuations in revenue, Maruti Suzuki maintained consistent profitability, though its net profit saw a decline of ₹3,120.50 crores, signaling increased competitive pressure and rising costs. The company's ability to sustain profits even amidst rising expenses highlights robust operational efficiency and strong brand loyalty.

In contrast, Tata Motors exhibited a slight contraction in its capital and asset base by ₹2,081.98 crores over the same period, reflecting potential challenges in maintaining or growing its financial foundation. The company's revenue growth was modest, and it experienced substantial volatility in expenses, peaking sharply in 2019. Most notably, Tata Motors struggled with profitability, posting losses in four out of five years, with only 2019 yielding a net profit. These losses point to challenges such as high operational costs, restructuring efforts, or external economic pressures that impacted the company's financial stability. The recurring negative profit margins emphasize the need for Tata Motors to focus on cost control, operational restructuring, and innovation to regain a sustainable financial footing.

Overall, while Maruti Suzuki demonstrates resilience and relative financial health, Tata Motors faces significant hurdles that require strategic interventions. Both companies' financial

trajectories provide insights into the broader automobile industry's competitive dynamics in India, including the pressures of evolving market demands, technological shifts, and economic fluctuations.

CONCLUSION

This study highlights significant differences in the financial performance of Maruti Suzuki and Tata Motors between 2017 and 2021. Maruti Suzuki's consistent growth in assets and sustained profitability underscores its strong market position and effective financial management, despite rising expenses and competitive challenges. Conversely, Tata Motors' declining asset base and recurring losses indicate operational and financial difficulties that threaten its long-term sustainability.

The findings suggest that Tata Motors must prioritize strategic reforms aimed at cost optimization, operational efficiency, and innovation to improve its financial health. Meanwhile, Maruti Suzuki should continue leveraging its strengths to maintain market leadership while addressing profitability pressures. This comparative analysis provides valuable insights for investors, industry stakeholders, and policymakers into the financial dynamics shaping India's automobile sector and highlights the importance of adaptive strategies in an evolving market environment.

IMPLICATIONS

The contrasting financial performance between Maruti Suzuki and Tata Motors highlights the critical need for adaptive and forward-looking management strategies. Tata Motors' recurring losses and shrinking asset base underscore the urgency for restructuring efforts focused on cost efficiency, innovation in product development, and diversification to remain competitive. Maruti Suzuki's sustained profitability, despite cost pressures, suggests that strategic investments in operational efficiency, brand positioning, and customer retention are effective approaches that other firms can emulate. Investors seeking opportunities in the Indian automobile market should consider the financial health and growth trajectories of these companies. Maruti Suzuki's steady asset growth and consistent profits present a relatively lower-risk investment, whereas Tata Motors' volatile profitability and declining asset base highlight higher risk but potentially greater reward if turnaround strategies succeed. This analysis emphasizes the importance of comprehensive financial due diligence before investment decisions.

The performance disparities call attention to the broader challenges facing the Indian automobile industry, including market volatility, regulatory impacts, and economic shifts. Policymakers can facilitate industry stability by supporting innovation, enabling easier access to capital for restructuring, and fostering an environment conducive to sustainable growth. This study illustrates how differing operational efficiencies and financial management approaches can significantly impact long-term sustainability. Competitors can learn from Maruti Suzuki's ability to maintain profitability amid rising costs and from Tata Motors' struggles, prompting proactive measures in cost control, market adaptation, and financial planning. In summary, the financial trajectories of Maruti Suzuki and Tata Motors serve as a valuable case study in strategic financial management and market responsiveness in a highly competitive and evolving automobile industry.

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